

Council on Foundations and Donors Forum

Symposium on Public-Philanthropic Partnerships: Examples of Collaboration and Leadership

1

Foundations of Learning: Young children who can interact well with teachers and peers are more likely to succeed in preschool and beyond. Preschool teachers in low-income neighborhoods report that between 15 and 20 percent of the young children in their classrooms exhibit clinically high levels of disruptive and challenging behaviors. The University of Chicago launched a project to deal with behavior problems in the classroom. The project provides teachers with coaches; provides mental health services to students as needed; and then evaluated the impact on student outcomes. This pilot project was taken to scale in both Chicago and New Jersey and is testing an innovative model that combines teacher training with in-class clinical consultation to support children’s emotional and behavioral development in preschool. MDRC, a well-respected national research firm, is conducting the evaluation. In Chicago, 40 classrooms were a part of the study during the 2008-2009 school year. And after initial philanthropic support, the City of Chicago is now partially funding this intervention. Research findings from the Chicago demonstration are scheduled for 2011. It is a strong example of scaling up projects around evidence-based pilots. It also shows how private funders can seed projects and support evaluation that can lead to large, evidence-based projects favored by the new Administration.

Topic	Partners	Reason for Collaboration	Geography	Information
Child Development and Education	<p>Foundations: McCormick Foundation, The Joyce Foundation, Pew Charitable Trust, various national funders</p> <p>Nonprofits: MDRC</p> <p>Public Agencies: Chicago Dept of Family and Support Services (financial supporter)</p>	<ul style="list-style-type: none"> ❖ Venture/seed capital support for new/emerging issue ❖ Improve better outcomes through strategic & coordinated response 	City of Chicago National	<p>Contact person: Pamela Morris, MDRC: Pamela.morris@mdrc.org</p> <p>Foundation Contact: Lindsay Cochrane, McCormick Foundation: LCochrane@McCormickFoundation.org</p> <p>Resources: Evaluation: http://www.mdrc.org/project_11_78.html</p>

2

Chicago Climate Action Plan: In November 2006, various philanthropic leaders and the City of Chicago formed the Chicago Climate Task Force to develop a climate action plan, which is widely recognized as one of the most thorough and research-based plans in the country. It calls for a 25 percent reduction in Chicago's greenhouse gas emissions by 2020 achieved through 26 recommended actions government agencies, businesses, nonprofits, and citizens can take in four areas: energy efficiency; clean and renewable energy sources; improved transportation options; and reduced waste and industrial pollution. The plan also specifies nine strategies through which Chicago can adapt to whatever climatic changes occur in coming decades. Over the course of a year and a half, project leaders at Global Philanthropy Partnership and the City managed an intense process of brainstorming, research, analysis and stakeholder engagement to complete the plan, which was released publicly in September 2008. In July 2009, a lessons learned report outlined key strategic ingredients to success: strong public leaders and dedicated public staff are essential; wide ranging early support from government, civic and business leaders can fuel sustained action; inside "champions" are needed to move the process; a nonprofit co-leader can leverage city staff; solid research is needed to help make credible choices between strategies; dedicated funds are needed to support research, planning and implementation (the Chicago process benefited from more than \$1.5 million in foundation funding and several times that much pro bono corporate support) and foundations can be critical partners in this process not only in providing funding, but also strategic advice and relationships; and this type of collaboration can take a long time.

Topic	Partners	Reason for Collaboration	Geography	Information
Climate Change	<p><u>Foundations:</u> Clinton Climate Initiative, Lloyd A. Fry Foundation, Joyce Foundation, Grand Victoria Foundation, Legacy Fund, The Chicago Community Trust, Nathan Cummings Foundation, Surdna Foundation.</p> <p><u>Non-Profits:</u> Center for Neighborhood Technology, Delta Institute, Community and Economic Development Association of Cook County, University of Illinois (put 16 research teams together from all over the region)</p> <p><u>Public Agencies:</u> The City of Chicago (25 departments), Illinois Department of Commerce and Economic Opportunity</p>	<ul style="list-style-type: none"> ❖ Venture/seed capital support for new/emerging issue ❖ Ensure effective implementation of public policy with high community impact ❖ Improve outcomes through strategic & coordinated response 	City of Chicago	<p>Contact person: Julia Parzen, Global Philanthropy Partnership: juliaparzen@ameritech.net</p> <p>Joyce Coffee, Department of Environment, City of Chicago: joyce.coffee@cityofchicago.org</p> <p>Foundation Contact: Ed Miller, Joyce Foundation: emiller@joycefdn.org</p> <p>Resources: http://www.chicagoclimateaction.org/</p> <p>Chicago Climate Action Plan: http://www.chicagoclimateaction.org/filebin/pdf/finalreport/CCAPREPORTFINAL.pdf</p> <p>Lessons Learned report: http://www.chicagoclimateaction.org/filebin/pdf/LessonsLearned.pdf</p>

3

Chicago LEADS (Leading Economic Advancement, Development, and Sustainability): In 2007 the Mayor’s Office, the Civic Consulting Alliance, and various philanthropic partners created Chicago LEADS (Leading Economic Advancement, Development, and Sustainability), a two-year effort to help both workers and employers compete in a global economy. Chicago LEADS brings together leaders from the business community, public agencies, and community based organizations; aligns them around common goals; and drives implementation of strategies that will achieve these goals. The Civic Consulting alliance marshaled the best thinking from private communications, law, and management consulting firms to create the new Chicago Workforce Investment Council (CWIC) in June 2009, an entity that oversees the coordination of over \$300 million in public workforce funds. Eventually, CWIC will become the permanent home for the work initiated through Chicago LEADS, and will feature many of the elements critical to LEADS’ success, including a partnership between business, government and nonprofit organizations, data-driven decision making, and industry defined strategies. LEADS also created CWICstats, at the University of Chicago. CWICstats is collecting data on all participants in Chicago’s public workforce development system. Workforce program data is being used from several state and city agencies, including the Illinois Department of Employment Security, the Chicago Department of Community Development, the City Colleges of Chicago, the Chicago Public Schools, and the Chicago Department of Family and Support Services. Analysis of this data will provide a more comprehensive picture of Chicago’s labor force and the effectiveness of workforce development programs. CWICstats’ findings will be communicated to stakeholders and used to assess and improve the return on our workforce investments.

Topic	Partners	Reason for Collaboration	Geography	Information
Workforce Development	<p>Foundations: The Chicago Community Trust, The Joyce Foundation, Lloyd A. Fry Foundation, Annie E. Casey Foundation, Steans Family Foundation, Boeing Company</p> <p>Non-Profits: Civic Consulting Alliance Chicago Workforce Investment Council University of Chicago- Chapin Hall</p> <p>Public Agencies: City of Chicago DCD, FSS, City Colleges</p>	❖ Improve better outcomes through strategic & coordinated response	City of Chicago	<p>Contact person: Brian Fabes, Civic Consulting Alliance bfabes@ccachicago.org</p> <p>Foundation Contact: Whitney Smith, Joyce Foundation: wsmith@joycefdn.org</p> <p>Resources: http://www.ccachicago.org/our-work/education-workforce.html#ChicagoLEADS</p> <p>About CWICStats: http://www.chapinhall.org/research/ongoing/cwicstats-workforce-research-and-data-initiative</p>

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Chicago Teacher Pipeline Partnership: In 2008, with the support of The Chicago Community Trust staff and the contribution of a single donor, the Council of Chicago Area Deans of Education (CCADE) convened to address collectively the strengthening of recruitment, preparation, placement and retention of high quality teachers, particularly in high needs communities in the region. This work was a direct response to decades of prior research demonstrating the critical need children in high needs communities have of consistently high quality and experienced teaching from year to year. Researchers have noted the need to strengthen educators’ readiness to enter teaching in high needs classrooms with: 1) deep knowledge about the subjects they are teaching and about how children learn those subjects; 2) knowledge and skills to address differentiated needs of English language learners and students with special learning needs; and 3) strong prior guided clinical experience and induction support into a strong collegial work environment in schools. This CCADE work provided a platform for four of the Chicago-based participating universities to submit and recently win one of the first and largest multi-year awards in the U.S. Government’s Teacher Quality Partnerships grants program. That grant creates a new partnership, the Chicago Teacher Pipeline Partnership, between these four universities as a collective with the Chicago Public Schools that is additionally leveraged by a new Trust grant to support the extension of this work to the larger CCADE set of institutions. The Trust’s grant, furthermore, supports the extension of CCADE’s original work of collectively landscaping the existing and needed changes in teacher preparation to the pre-school level. CTPP’s goal is to launch and institutionalize a new model for preparing highly qualified teachers through the participating universities’ baccalaureate programs. CTPP’s activities will include major reforms in three essential components of the teacher preparation pipeline: 1) Recruitment and selection; 2) Teacher preparation that expands the broader resources for teacher education to include Arts and Sciences; and 3) Teacher development and support in placement schools. Building on individual partner strengths, partnership work groups will develop and initiate the elements of these reforms: *Candidate Assessment*, using research-based practices including the Danielson Framework; *Recruitment and Selection* by raising the academic qualifications of prospective teacher candidates, and the number of teacher candidates from underrepresented populations; *Quality of Pre-Baccalaureate Preparation* by improving the quality and relevance of coursework in the content areas and in differentiated instruction; *Teacher Leadership* by creating professional communities that support teacher leadership structures in twenty partner schools. Results will be tracked in each of these dimensions, and in collaboration with state agencies the partners will address policy implications for teacher licensure.

Topic	Partners	Reason for Collaboration	Geography	Information
Teacher Preparation Reform	<p>Foundations: The Chicago Community Trust, Mary Alice Wheeler (donor)</p> <p>Nonprofits: University of Illinois at Chicago, Loyola University Chicago, National-Louis University, Northeastern Illinois University and the Council of Chicago Area Deans (22 institutions of higher education)</p> <p>Public Agencies: Illinois State Board of Education, Illinois Board of Higher Education, Chicago Public Schools, U.S. Office of Education</p>	<ul style="list-style-type: none"> ❖ Leverage the partnerships across universities in the region ❖ Leverage institutional change to improve teacher preparation and inform public policy ❖ Improve teacher education at scale to achieve stronger outcomes for students 	<p>City of Chicago Regional State of Illinois</p>	<p>Contact person: Vicki Chou, The University of Illinois at Chicago: vchou@uic.edu</p> <p>Foundation Contact: Peggy Mueller, The Chicago Community Trust: pmueller@cct.org</p> <p>Resources: Press release: http://education.uic.edu/userfiles/file/CTPP_pressrelease.pdf</p>

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Count Me In: In 2008, a number of philanthropic leaders began talking about the repercussions from an undercount for 2010 Census in Chicago and Illinois. The federal government uses census data to distribute approximately \$14.3 billion annually to Illinois. For every person not counted, Illinois will lose \$12,000 during the next 10 years, greatly affecting our entire state, not just underrepresented populations. The Joyce Foundation initiated an effort to rapidly organize philanthropic leaders, public officials and community-based organizations to address Census turnout. Count Me In is a \$1.2 million dollar initiative to boost census participation in 37 select hard-to-count communities by conducting public education campaigns, community outreach, special events and other grassroots activities. Count Me In is the largest collaboration of nonprofits and funders in any one state, is notable for its emphasis on outcomes that are measurable (mail response increases) and targeted (limited number of areas), and has guided the development of similar initiatives in Massachusetts, New York, California, and North Carolina. This initiative is a unique example of how foundation leadership rallied around an issue and quickly partnered with public partners to marshal resources to affect the outcome of the 2010 Census count.

Topic	Partners	Reason for Collaboration	Geography	Information
2010 Census	<p><u>Foundations:</u> Chicago Community Trust, Joyce Foundation, Boeing Company, Polk Brothers Foundation, John D. and Catherine T. MacArthur Foundation, Fry Foundation, Grand Victoria Foundation, Steans Family Foundation, Chicago Bar Foundation, Woods Fund</p> <p><u>Nonprofits:</u> 26 groups representing 60 organizations around state</p> <p><u>Public Agencies:</u> City of Chicago, US Census Bureau</p>	<ul style="list-style-type: none"> ❖ Ensure effective implementation of public policy with high community impact ❖ Improve better outcomes through strategic & coordinated response 	City of Chicago Regional State of Illinois	<p><u>Contact person:</u> Alice Cottingham: alicecottingham@gmail.com</p> <p><u>Foundation Contact:</u> Gretchen Sims, Joyce Foundation: gsims@joycefdn.org</p> <p><u>Resources:</u> Fact sheet, grantee list, press release: http://www.joycefdn.org/2010census</p>

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Fresh Taste: Fresh Taste is a diverse partnership (including philanthropy and the public sector) focused on: 1) equity of food access ; 2) sustainability (environmental, economic and social) ; 3) community and economic development that promotes fairness and environmental stewardship; and 4) diversity, as it applies to both human populations and food across the region. Its work is intended to ultimately lead to changes in the manner by which food is produced, distributed and consumed in Illinois. And Fresh Tastes endeavors for diverse communities in the region to have access to healthy, affordable, sustainably produced, and fairly priced food. Chicago is the center of a highly productive and diverse multi-state “foodshed” that includes parts of Illinois, Indiana, Michigan, Wisconsin, Iowa, and even Minnesota. If the capacity of the foodshed was fully used and its products dedicated to the Chicagoland market, it could provide a very considerable portion of the region’s food needs, a healthy working landscape, and a significant stimulus to the economy. Fresh Taste was conceived as a catalytic process, rather than an implementing organization. Its goal is to bring about change in the system as a whole, not in piecemeal projects. Fresh Taste engages in 4 types of activities: it seeks out promising opportunities for collaboration on significant food system issues; it convenes dialogues to spark collaborative work where none is currently happening; it supports research that will serve local food system initiatives; and it develops initiative support strategies that include grant making, private investment, and public policy tools.

Topic	Partners	Reason for Collaboration	Geography	Information
Transformation of food production and distribution	<p>Foundations: The Chicago Community Trust, Gaylord and Dorothy Donnelley Foundation, Liberty Prairie Foundation, Lumpkin Family Foundation, W.K. Kellogg Foundation, Leo S. Guthman Family Fund, Walter S. Mander Foundation</p> <p>Public Agency: City of Chicago Department of Zoning and Planning</p>	<ul style="list-style-type: none"> ❖ Venture/seed capital support for new/emerging issue ❖ Improve better outcomes through strategic & coordinated response 	<p>City of Chicago Metro Region State of Illinois Greater foodshed: portions of Iowa, Minnesota, Wisconsin, Michigan, Indiana</p>	<p>Contact person: Karen Lehman, Director KarenL@cct.org</p> <p>Foundation Contact: Judith Stockdale, Gaylord and Dorothy Donnelley Foundation: jstockdale@gddf.org</p> <p>Cheryl Whitaker, MD, The Chicago Community Trust: cherylr@cct.org</p> <p>Bruce Kamarzin, The Lumpkin Family Foundation: bruce.karmazin@consolidated.com</p> <p>Resources: Fresh Taste brochure: http://freshtaste.typepad.com/files/fresh-taste-brochure-2009.pdf</p>

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Opportunity Chicago: Opportunity Chicago is a collaborative of government agencies, foundations, nonprofit organizations and employers committed to helping prepare 5,000 public-housing residents to meet the needs of Chicago employers in various sectors during the five-year period beginning January 2006 and ending December 2010. This \$25.9 million initiative was developed jointly by the Chicago Housing Authority, the Mayor’s Office of Workforce Development (now the Chicago Department of Community Development and Department of Family and Support Services) and The Partnership for New Communities, a group of business, civic and foundation leaders that supports the people and places impacted by the 15-year Plan for Transformation (largest, most ambitious redevelopment effort of public housing in the United States). Thousands of residents have access to a range of services designed to help meet their varying needs – including job readiness training, transitional jobs programs, contextualized literacy programs, customized skills training and bridge programs into technical training through City Colleges of Chicago. To help target training and education to middle-skill jobs in high-demand sectors, Opportunity Chicago developed a targeted sector strategy that focuses on the hospitality, healthcare, manufacturing, information technology and energy efficiency industries. As of September 2009: 3,993 individuals have secured jobs through Opportunity Chicago and 787 residents have completed certificate and degree programs through the City Colleges of Chicago. And Opportunity Chicago’s goal to improve inter-agency coordination and more streamlined service delivery from entry-level through advanced skills training is well underway. Opportunity Chicago is being evaluated by Abt Associates and the Center for Urban Economic Development at the University of Illinois at Chicago. The hope is to establish a documented, replicable model that effectively addresses the challenges of disadvantaged job seekers.

Topic	Partners	Reason for Collaboration	Geography	Information
Public Housing and Workforce Development	<p>Foundations: Bank of America, ComEd, an Exelon Company, Harris Bank, Living Cities, National Fund for Workforce Solutions, Peoples Gas, Polk Bros Foundation, The Chicago Community Trust, John D. and Catherine T. MacArthur Foundation, Joyce Foundation, Lloyd A. Fry Foundation</p> <p>Non-Profits: Partnership for New Communities, Chicago Workforce Investment Council, Chicago Jobs Council, Women Employed, Chicagoland Chamber of Commerce, and over 15 grantee organizations</p> <p>Public Agencies: Chicago Department of Community Development, Chicago Department of Family and Support Services, Chicago Housing Authority, City Colleges of Chicago, Illinois Department of Commerce and Economic Opportunity, Illinois Department of Human Services, U.S. Department of Labor</p>	<ul style="list-style-type: none"> ❖ Improve better outcomes through strategic & coordinated response 	City of Chicago	<p>Contact person: Jen Keeling, Chicago Jobs Council: jennifer@cjcc.net Sarah Klerk, Chicago Jobs Council: sklerk@cjcc.net</p> <p>Foundation Contact: Maria Hibbs, The Partnership for New Communities: mhibbs@cct.org</p> <p>Resources: http://www.opportunitychicago.org/index.html</p>

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Regional Homeownership Preservation Initiative (RHOPi): Starting in the second half of 2007, the foreclosures crisis spread quickly across the Chicago area, seriously affecting communities of color and vulnerable populations. Although a variety of targeted responses led by the public sector, some lenders and a variety of nonprofits had started to develop in mid-2008, most of these responses seemed to be concentrated in the city of Chicago. Led by The Chicago Community Trust, the Federal Reserve Bank of Chicago and Neighborhood Housing Services of Chicago, the Regional Homeownership Preservation Initiative (RHOPi) was launched to develop an action plan to address foreclosures in the metropolitan area, with a focus on its hardest hit suburbs. More than 100 experts and practitioners convened in three task forces and developed coordinated priorities and action plans around (1) home buyer and homeowner counseling and legal aid, (2) refinancing and financial products, and (3) foreclosed vacant properties. A separate group of experts developed a research agenda. The implementation of the Plan is well under way, with several public and nonprofit agencies leading this work (see below). Two clusters of municipalities in South and West Cook county are sharing resources and developing local solutions to the crisis taking advantage of the RHOPi network and the dollars made available by the American Recovery and Reinvestment Act (ARRA), and other federal, State and local funding sources.

Topic	Partners	Reason for Collaboration	Geography	Information
Addressing the foreclosures crisis	<p>Foundations: The Chicago Community Trust, Grand Victoria Foundation</p> <p>Non-Profits: Chicago Metropolitan 2020, Housing Action Illinois, Metropolitan Mayors Caucus, Metropolitan Planning Council, Neighborhood Housing Services of Chicago, Woodstock Institute</p> <p>Public Agencies: Chicago Metropolitan Agency for Planning, Federal Reserve Bank of Chicago</p>	<ul style="list-style-type: none"> ❖ Venture/seed capital support for new/emerging issue ❖ Ensure effective implementation of public policy with high community impact ❖ Improve better outcomes through strategic & coordinated response 	Regional, with a focus on South and West Cook suburbs	<p>Contact person: Kelly Clarke kmclarke@sbcglobal.net</p> <p>Foundation Contact: Roberto Requejo, Chicago Community Trust: robertor@cct.org</p> <p>Resources: www.regionalhopi.org</p>

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Great Lakes Healing Our Waters Coalition: In 2004, Peter Wege, President of the Wege Foundation convened regional and national environmental leaders to explore the problems facing the Great Lakes, identify ways to solve them, and create the opportunity to move from ideas to real action. As a result, the Healing Our Waters – Great Lakes Coalition was co-founded in 2004 by the National Wildlife Federation and the National Parks Conservation Association with funding from Peter Wege and the Wege Foundation and additional support from the Joyce Foundation. Over the past four years, the Coalition has expanded to include 110 conservation, science, environmental, and civic organizations. The HOW Coalition’s goal is to improve the health of the Great Lakes by addressing historic stresses, such as toxic sediments, sewage overflows, invasive species, and destruction of hundreds of thousands of acres of wetlands and other habitat, while preparing for new ones, such as climate change. Funding supported advocacy, research, economic analysis, coalition and relationship building, outreach to diverse stakeholders, an annual conference that rotates around the Great Lakes and an annual meeting in Washington D.C. Over the past five years, the Coalition has achieved more victories for the Great Lakes than any other time in history. It shaped the \$20 billion Great Lakes Restoration Strategy published by the U.S. Environmental Protection Agency in 2005. It secured a \$5 billion Great Lakes Restoration commitment from President Barack Obama. It obtained \$475 million for the Great Lakes Restoration Initiative, the most ever for Great Lakes restoration. The Coalition’s success may be attributed to a number of factors including its partnership with nontraditional allies including business organizations. A 2007 study by the Brookings Institution in partnership with the Council of Great Lakes Industries and the Coalition showed how an investment in Great Lakes restoration would pay economic dividends to the region.

Topic	Partners	Reason for Collaboration	Geography	Information
Water Quality and Ecosystem Restoration	<p>Foundations: The Wege Foundation, The Joyce Foundation</p> <p>Public Agencies: Environmental Protection Agency</p> <p>Non-Profits: National Wildlife Federation, National Parks Conservation Association, ENGO’s throughout the Great Lakes region through the Healing Our Waters Coalition, Council of Great Lakes Industries, The Brookings Institution</p>	<ul style="list-style-type: none"> ❖ Venture/seed capital support for new/emerging issue ❖ Ensure effective implementation of public policy with high community impact ❖ Improve better outcomes through strategic & coordinated response 	Great Lakes Region (NY, PA, OH, IN, MI, IL, WI, MN)	<p>Contact person: Andy Buchsbaum, National Wildlife Federation: buchbaum@nwf.org</p> <p>Foundation Contact: Mark Van Putten, Conservation Strategies, LLC., consultant for The Wege Foundation: mvp@conservationstrategy.com</p> <p>Resources: www.healthylakes.org</p>

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Chicagoland Green Collar Jobs Initiative: The Chicagoland Green Collar Jobs Initiative was formed in 2007 and works at the intersection of workforce development, economic development, and environmental sustainability. It is managed by the Chicago Jobs Council (and a 14-member steering committee) and is a multi-organizational collaborative of over 50 partners from labor groups, community organizations, businesses, education, sustainability organizations, and environmental and workforce development non-profits. The Initiative's mission is to facilitate the development of a skilled workforce that is ready to meet employer demands in the emerging green economy and to capture new employment opportunities for Chicagoland workers. This will be accomplished through the development and promotion of a green collar workforce system that integrates green business growth, innovative workforce development strategies, and emerging environmental practices and policies into a vibrant regional economy. The Initiative recommends prioritizing collaboration and partnerships; creating a process for ongoing standardization of curriculum for green training programs, ensuring comprehensive workforce strategies to engage low-skill workers; establishing a standard weatherization process; and promoting the development of integrated green workforce and economic development strategies, and establishing minimum common building standards. The Initiative is exploring and identifying employment and job training opportunities to prepare workers for emerging green jobs related to sustainability, natural resource conservation and environmental related technology. Because of the opportunities at hand, the initial focus will be on preparation for jobs working on energy efficiency. In the short-term, the focus will be on implementing the recommendations in the Green Collar Workforce report and in the long-term the focus will be on continued collaboration and the creation of a more formal policy agenda that leverages local, state federal funding opportunities.

Topic	Partners	Reason for Collaboration	Geography	Information
Climate Change, Workforce Development, Economic Development	<p><u>Foundations:</u> Grand Victoria Foundation, Field Foundation of Illinois</p> <p><u>Public Agencies:</u> City of Chicago, Department of Environment, Chicago Department of Family and Support Services</p> <p><u>Non-Profits:</u> Over 50 organization have signed on as partners (listed on the Initiative's website)</p>	<ul style="list-style-type: none"> ❖ Venture/seed capital support for new/emerging issue ❖ Ensure effective implementation of public policy with high community impact ❖ Improve better outcomes through strategic & coordinated response 	Greater Chicago Metro	<p><u>Contact person:</u> Carrie Thomas, Chicago Jobs Council: carrie@cjc.net</p> <p><u>Foundation Contact:</u> Sherri Moses, Grand Victoria Foundation: sherri@grandvictoriafdn.org</p> <p><u>Resources:</u> http://greencollarchicago.org/ Building a Green Collar Workforce in Chicagoland: http://greencollarchicago.org/uploads/GreenCollarWorkforce.pdf</p>

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The Partnership for New Communities: The Partnership is a collaborative of business, civic and foundation leaders supporting the people and places affected by the Chicago Housing Authority’s sweeping Plan for Transformation. Under the 15-year Plan, Chicago is replacing high-rise public housing – emblematic of failed public policy that concentrated and isolated the poor – with new mixed-income neighborhoods. Involving the construction or rehabilitation of more than 25,000 units of subsidized housing, the \$1.6 billion Plan is the most ambitious such initiative in the nation and the largest revitalization of Chicago's landscape since the great fire. It also offers an historic opportunity to improve the lives of thousands of Chicagoans. The MacArthur Foundation and The Chicago Community Trust formed The Partnership in 2001 to serve as a leadership resource to the housing authority’s CEO and leadership team. The foundations also established a fund at the Trust to raise and disburse \$15 million over several years to support the new mixed-income developments and their residents. The Partnership seeks to maximize and sustain the community benefit to be derived from the Plan for Transformation, an enormous public investment and rare opportunity for large-scale change. The Partnership makes strategic, expert investments in workforce development (as a founder of Opportunity Chicago – see No. 7) and neighborhood development initiatives that support the Plan. Funded projects – developed jointly by The Partnership, the housing authority and nonprofit partners who carry out the work – bring intensive employment services to public-housing residents that help them train for and find good jobs, and catalyze thriving local economies that provide products, services and employment to residents and neighbors of the mixed-income developments. In keeping with its mission and commitment to quality data, The Partnership also carefully tracks a number of change indicators in key neighborhoods.

Topic	Partners	Reason for Collaboration	Geography	Information
Public Housing Transformation	<p>Foundations: MacArthur Foundation, The Chicago Community Trust, McCormick Foundation, (The Partnership also has numerous foundation funders supporting specific initiatives, including the Joyce Foundation, the Polk Bros Foundation, the Lloyd A. Fry Foundation, Living Cities, the National Fund for Workforce Solutions)</p> <p>Corporate: Bank of America, Commonwealth Edison, Capri Capital Partners, Cabrera Capital Markets, US Bank</p> <p>Non-Profits: University of Chicago, Illinois Institute of Technology, Archdiocese of Chicago, Civic Committee of the Commercial Club of Chicago</p> <p>Public Agencies: Chicago Housing Authority</p>	<ul style="list-style-type: none"> ❖ Venture/seed capital support for new/emerging issue ❖ Ensure effective implementation of public policy with high community impact ❖ Improve better outcomes through strategic & coordinated response 	City of Chicago	<p>Contact person: Maria Hibbs, The Partnership for New Communities mhibbs@cct.org</p> <p>Foundation Contact: Maria Hibbs, The Partnership for New Communities mhibbs@cct.org</p> <p>Resources: www.thepartnershipfornewcommunities.org</p> <p>www.thecha.org</p> <p>www.opportunitychicago.org</p>

12

Chicago Arts Education Collaborative:

In 2001, The Chicago Community Trust completed a study on the state of arts education in the Chicago Public Schools. That survey found that the provision of arts education was minimal (average of 45 minutes/week) and unequally distributed across the district (with some children having no arts education, even though it is in the State Code as a core subject). A citywide task force made up of business and civic leaders, arts organizations and funders was then created to develop an action plan to begin to address the inequities and disparities found by the study. The work of the task force led to the creation of a collaborative fund at the Trust as well as to a local initiative and state level policy advocacy agenda. The grant resources of the funders collaborative, consisting of corporate funders, private foundations and individual donors, supported both the initial work in a select set of demonstration schools and the creation of the Office of Arts Education in the CPS. The establishment of such an office, parallel to offices dedicated to the other core curriculum areas, was essential to secure system-wide action on the agenda of re-introducing quality arts education as a core area of learning for all children in the Chicago public schools. For the last 18 months, in addition to its work of organizing around core disciplines and taking on the management of existing citywide projects, this new office has, with additional grant support from the Trust, developed the first ever *Chicago Guide for Teaching and Learning in the Arts*. While the *Guide* was under development with the engagement of hundreds of teachers, arts organizations, and university faculty, many in the original collaborative of funders have continued to convene and helped to seed the development of an organized effort to align the work of the more than 150 external arts education organizations working in Chicago schools. That new effort, known as the Chicago Arts Learning Initiative, has been supported by a national grant from JPMorgan Chase, in-kind support from the Fry Foundation, a grant from the Trust, and in-kind intellectual support and leadership of many members in the collaborative. The newly released *Guide* now provides a common high level agenda for teaching, learning and greater coherence across all these partners working in partnership with the schools. The new efforts of states to build higher level curriculum standards in the core subjects provides a new opportunity for this collaborative to make visible the quality of this partnership's results at both a state and national level. The early support of the CAEC provided a platform on which Chicago could be among the first to have built a strong agenda for arts teaching from pre-K through 12th grade.

Topic	Partners	Reason for Collaboration	Geography	Information
Arts Education	<p><u>Foundations and individuals:</u> Peter Ascoli, The Boeing Company, Henrietta Lange Burk Fund, JPMorgan Chase Foundation, The Chicago Community Trust, Kassie Davis, Lynn Donaldson, The Field Foundation of Illinois, Freed Family Foundation, The Lloyd A. Fry Foundation, Kraft Foods, Louis R. Lurie Foundation, McDougal Family Foundation, Col. Stanley R. McNeil Foundation, Dr. Bernard and Sarah Mirkin, The Elizabeth Morse Charitable Foundation, Polk Bros. Foundation, The Prince Charitable Trusts, The Siragusa Foundation, Woods Fund of Chicago</p> <p><u>Nonprofits:</u> Illinois Arts Alliance, Illinois Arts Council</p> <p><u>Public Agencies:</u> Chicago Public Schools, City of Chicago Department of Cultural Affairs</p>	<ul style="list-style-type: none"> ❖ Provide collective response to wide-scale need ❖ Leverage institutional change to improve arts education for all children ❖ Leverage alignment and coherence among various stakeholders and providers in highly fragmented delivery system 	City of Chicago	<p><u>Contact person:</u> David M. Roche, Ph.D., Chicago Public Schools: dmroche@cps.k12.il.us</p> <p><u>Foundation Contact:</u> Frank Baiocchi, Polk Bros. Foundation: fbaiocchi@polkbrosfdn.org</p> <p>Sydney Sidwell, The Lloyd A. Fry Foundation: ssidwell@fryfoundation.org</p> <p>Peggy Mueller, The Chicago Community Trust: pmueller@cct.org</p> <p><u>Resources:</u> <u>The Chicago Guide for Teaching and Learning in the Arts</u></p>