

**FUNDERS**

**DIRECTIONS: STEP 1:** Enter **X** if you are currently funding an organization that uses this strategy to advocate for an issue, or **F** if you plan on funding the strategy in the future. (You may have an **X** and an **F** in the same box.) **STEP 2:** In the same box as your **X** or **F**, identify the issue for which the strategy or strategies is being used to advance. Examples of issues: Health care, Immigration, Education, Human Services, Art, other. You can be more specific in any issue category to enhance clarification. (i.e. hunger or homelessness instead of Human Services.) **STEP 3:** List the nonprofit organization's name(s) you are funding to pursue this strategy.

Problem Definition/Solution Development: To clearly articulate problems and solutions						Advancing Solution/Advocacy: To build political will to take action										Implementation: To foster effective implementation						
Components of Policy Change:																						
Foundations	Research and Analysis	Polling	Issue Framing and Messaging	Convening	Engaging Stakeholders	Testing Alternative Approaches	Advocacy Capacity Development (Leadership training)	Coalition Building	Community Organizing	Polling	Message Refinement	Public Education	Education for Opinion Leaders and Policymakers	Media Advocacy	Litigation	Direct Lobbying of Legislators	Grassroots Lobbying	Public Education	Capacity Development for Government Agencies	Monitoring	Evaluation	
AARP					X: Redistricting (AZ Competitive Districts Coalition)																	
Arizona Community Foundation (ACF)	X_F: Children's Action Alliance (Children); Expect More Arizona (Education); ACCIO- (Education); D17E		X_F: Experience Matters (Seniors); CAA (Human Services); Golden Gate CC; Phoenix Revitalization; IDSA; Community For All Ages (Children, adults, seniors); Children Action Alliance; BAN;	X_F: Morrison Institute	X_F: Community For All Ages (4 Agencies)		X_F: BAN; HIP; La Union Del Pueblo;		X_F: La Union Del Pueblo			X_F: ACCIO- Arizona Center for a Better Future (Education)	X_F: ACCIO (Education)			X_F: BAN	X_F: La Union del Pueblo; Campesinos Sin Fronteras		E: PIRG- Capacity for government agencies		X_F: Proejct SAM (15 Agencies)	
Arizona Foundation for Legal Services & Education	X_F: William E Morris Institute	X_F: Kids Voting AZ, Community Legal Services, DNA-Peoples Legal Services, Southern Arizona Legal Aid, and William E Morris Institute- voting participation barriers, barriers to accessing justice		X_F: Kids Voting AZ, Community Legal Services, DNA-Peoples Legal Services, Southern Arizona Legal Aid, and William E Morris Institute- voting participation barriers, barriers to accessing justice	X_F: Kids Voting AZ, Community Legal Services, DNA-Peoples Legal Services, Southern Arizona Legal Aid, and William E Morris Institute- voting participation barriers, barriers to accessing justice							X_F: William E Morris Institute	X_F: William E Morris Institute						X_F: Kids Voting AZ, Community Legal Services, DNA-Peoples Legal Services, Southern Arizona Legal Aid, and William E Morris Institute- voting participation barriers, barriers to accessing justice	X_F: William E Morris Institute	X_F: William E Morris Institute	X_F: William E Morris Institute
Arizona Foundation for Women	X_F: We do our own research on women's issues		X_F: We frame Domestic violence and Economic Security issues as they concern women	X_F: Women's Summit 2007, It's Up to Me AZ Town Hall 2010, Women of Color Summit 2011	X_F: SHE Counts! Women's Day at the Legislature 2007- present; Poverty Roundtable 2008, Women's Health Roundtable 2009		X: "Gen W" Young Woman's Leadership Training	X_F: SHE Counts! Coalition 2007-Present: YWCA, AFW, AWEE, NOW, AzCADV, Association for Supportive Childcare, AAUW, etc.	X_F: Men's Anti-Violence Network			X_F: Men's Anti-Violence Network, PSAs on domestic violence 2005-present	X_F: MAN and SHE Counts! Issues and Policy Briefs on domestic violence, poverty, education, health and social justice for women and girls. Op/Eds, media appearances, news coverage of events.			X_F: Domestic Violence, Poverty, Social Justice for Women			E			
The Arizona Republic	X_F: Children's Action Alliance (Children)		X_F: Children's Action Alliance (Children): Anti Defamation League (racism, religious freedom, discrimination); Partnership for a Drug Free America (drug abuse education, prevention & intervention)	X_F: Children's Action Alliance (Children): Anti Defamation League (racism, religious freedom, discrimination); Az Coalition Against Domestic Violence (DV prevention, legislation, intervention, education); Partnership for a Drug Free America (drug abuse education, prevention & intervention)	X_F: Children's Action Alliance (Children): Anti Defamation League (racism, religious freedom, discrimination); Az Coalition Against Domestic Violence (DV prevention, legislation, intervention, education)		X_F: Children's Action Alliance Against Domestic Violence (DV prevention, legislation, intervention, education)	X_F: Children's Action Alliance (Children): Anti Defamation League (racism, religious freedom, discrimination); Az Coalition Against Domestic Violence (DV prevention, legislation, intervention, education)				X_F: Anti Defamation League (racism, religious freedom, discrimination); Az Coalition Against Domestic Violence (DV prevention, legislation, intervention, education); Partnership for a Drug Free America (drug abuse education, prevention & intervention)	X_F: Children's Action Alliance (Children): Anti Defamation League (racism, religious freedom, discrimination); Az Coalition Against Domestic Violence (DV prevention, legislation, intervention, education); Partnership for a Drug Free America (drug abuse education, prevention & intervention)	X_F: Arizona Coalition Against Domestic Violence (DV prevention, legislation, intervention, education); Partnership for a Drug Free America (drug abuse education, prevention & intervention)		X_F: Arizona Coalition Against Domestic Violence (DV prevention, legislation, intervention, education)			X_F: Children's Action Alliance (Children): Anti Defamation League (racism, religious freedom, discrimination); Partnership for a Drug Free America (drug abuse education, prevention & intervention)	X_F: Children's Action Alliance (Children): Anti Defamation League (racism, religious freedom, discrimination); Az Coalition Against Domestic Violence (DV prevention, legislation, intervention, education)		
Buffett Early Childhood Fund (Issue for all categories is early childhood education)	X_F: Frank Porter Graham Institute, First Five NE, Birth to Five Policy Alliance, Harvard Center for the Developing Child, Dr. James Heckman, University of Chicago		X_F: First Five NE, First Five Years Fund, Birth to Five Policy Alliance	X_F: First Five NE, First Five Years Fund, Birth to Five Policy Alliance	X_F: First Five NE, First Five Years Fund, Birth to Five Policy Alliance			X_F: First Five NE, First Five Years Fund, Birth to Five Policy Alliance	X_F: First Five NE, Birth to Five Policy Alliance			X_F: First Five NE, First Five Years Fund, Birth to Five Policy Alliance	X_F: First Five NE, First Five Years Fund, Birth to Five Policy Alliance	X_F: First Five NE, First Five Years Fund, Birth to Five Policy Alliance		X_F: First Five NE, First Five Years Fund, Birth to Five Policy Alliance	X_F: First Five NE		X_F: First Five NE, First Five Years Fund		X_F: University of Nebraska Frank Porter Graham Institute	
First Things First	X_F	X_F	X_F	X_F	X_F	X_F							X_F					X_F	X_F	X_F	X_F	



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Northern Trust	<u>X</u> <u>F</u> : AZ Investment Collaborative, Chicanos Por La Causa; Desert Mission Neighborhood Renewal; Housing Our Community; Habitat for Humanity; Nedco; AZ Quest for Kids; Neighborhood Housing Services of Phoenix; Teach for America; The Wellness Community; The Nature Conservancy; United Way - Housing, community reinvestment, lending support		<u>X</u> <u>F</u> : AZ Investment Collaborative, Chicanos Por La Causa; Desert Mission Neighborhood Renewal; Housing Our Community; Habitat for Humanity; Nedco; AZ Quest for Kids; Neighborhood Housing Services of Phoenix; Teach for America; The Wellness Community; The Nature Conservancy; United Way - Housing, community reinvestment, lending support	<u>X</u> <u>F</u> : AZ Investment Collaborative, Chicanos Por La Causa; Desert Mission Neighborhood Renewal; Housing Our Community; Habitat for Humanity; Nedco; AZ Quest for Kids; Neighborhood Housing Services of Phoenix; Teach for America; The Wellness Community; The Nature Conservancy; United Way - Housing, community reinvestment, lending support	<u>X</u> <u>F</u> : AZ Investment Collaborative, Chicanos Por La Causa; Desert Mission Neighborhood Renewal; Housing Our Community; Habitat for Humanity; Nedco; AZ Quest for Kids; Neighborhood Housing Services of Phoenix; Teach for America; The Wellness Community; The Nature Conservancy; United Way - Housing, community reinvestment, lending support		<u>X</u> <u>F</u> : Business & Arts Council of Greater Phoenix		<u>X</u> <u>F</u> : Housing				<u>X</u> <u>F</u> : AZ Investment Collaborative, Chicanos Por La Causa; Desert Mission Neighborhood Renewal; Housing Our Community; Habitat for Humanity; Nedco; AZ Quest for Kids; Neighborhood Housing Services of Phoenix; Teach for America; The Wellness Community; The Nature Conservancy; United Way - Housing, community reinvestment, lending support										
Rodel Charitable Foundation-AZ			<u>X</u> <u>F</u> : Expect More Arizona (Education)	<u>X</u> <u>F</u> : Friends of O'Connor House (Education/Other); Tucson Values Teachers (Education)								<u>X</u> <u>F</u> : Tucson Values Teachers (Education)											
St. Luke's Health Initiatives: All SLHI Policy Work is focused on environmental, social and systems determinants of health and healthcare	<u>X</u> <u>F</u> : SLHI, PIRG	<u>E</u> : SLHI	<u>X</u> <u>F</u> : SLHI, Children Action Alliance, AZCHHP	<u>X</u> <u>F</u> : SLHI, Children Action Alliance, PIRG, Arizona Chamber, GVAHEC	<u>X</u> <u>F</u> : SLHI, Children Action Alliance, PIRG, Arizona Chamber, GVAHEC	<u>X</u> <u>F</u> : SLHI, Golden Gate, PRC, Rohoboth, SPI, Wesley	<u>X</u> <u>F</u> : SLHI, CAA, Community Catalyst, AzCHSP, PRC, Rehoboth, SPI	<u>X</u> <u>F</u> : SLHI	<u>X</u> <u>F</u> : SLHI, Golden Gate, PRC, Rohoboth, SPI, Wesley		<u>X</u> <u>F</u> : SLHI, Children Action Alliance, AZCHHP	<u>E</u> : SLHI	<u>X</u> <u>F</u> : SLHI	<u>X</u> <u>F</u> : SLHI					<u>E</u> : SLHI	<u>X</u> <u>F</u> : SLHI			
The Steele Foundation	<u>X</u> : Children's Action Alliance (Children)		<u>X</u> : Children's Action Alliance (Children)					<u>X</u> : BUILD (early childhood)					<u>X</u> : Children's Action Alliance (Children)										
Social Venture Partners Arizona	<u>X</u> <u>F</u> : Partners, Investment Committee		<u>X</u> <u>F</u> : Social Innovation Fast Pitch (20 nonprofits)	<u>X</u> <u>F</u> : Communities in Schools of Arizona, Center For Teacher Success, Rodel Foundation, P.O.P.S.I.C.L.E. Center, Teen Addiction Anonymous	<u>X</u> <u>F</u> : Educate Partners on issues; philanthropic issues; Day at the Capitol; Partners engaged in capacity building work of nonprofits we fund; Center For Teacher Success, Communities in School of Arizona, Si Se Puede, Accept the Challenge		<u>X</u> <u>F</u> : Si Se Puede, Accept the Challenge, Communities in Schools, Camelback High School, Orangedale Junior High School, Rodel Foundation, P.O.P.S.I.C.L.E. Center					<u>X</u> <u>F</u> : Center for Teacher Success, Rodel Foundation, Orangedale Junior High, Camelback High School, Communities in Schools of Arizona	<u>X</u> <u>F</u> : Education sessions for Partners and Network						<u>X</u> <u>F</u> : Rodel Foundation, Camelback High School, Orangedale Junior High School, Communities in Schools of Arizona, Center For Teacher Success, Center for Teacher Success				
United Way of Northern AZ			<u>X</u> <u>F</u> : (Education, Income & Health)	<u>X</u> <u>F</u> : (Education, Income & Health)	<u>X</u> <u>F</u> : (Education, Income & Health)		<u>X</u> <u>F</u> : Education, Health Care, Immigration (Sunnyside, Southside, La Plaza Vieja & North Country Health Care)	<u>X</u> <u>F</u> : (Education, Income & Health)	<u>X</u> <u>F</u> : Education, Health Care, Immigration (Sunnyside, Southside, La Plaza Vieja & North Country Health Care)		<u>X</u> <u>F</u> : (Education, Income & Health)	<u>X</u> <u>F</u> : Education, Health Care, Immigration (Sunnyside, Southside, La Plaza Vieja & North Country Health Care)	<u>X</u> <u>F</u> : (Education, Income & Health)			<u>X</u> <u>F</u> : (Education, Income & Health)	<u>X</u> <u>F</u> : (Education, Income & Health)	<u>X</u> <u>F</u> : Education, Health Care, Immigration (Sunnyside, Southside, La Plaza Vieja & North Country Health Care)					

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Virginia G. Piper Charitable Trust	☒ Behavior Research (older adult survey), Metro Phoenix Partnership for Arts and Culture, Morrison Institute, Maricopa Association of Governments, Cultural Data Project	☒ Children's Action Alliance, Metro Phoenix Partnership for Arts and Culture	☒ CAA (Human Serv.), PAFCO (Human Serv.), Expect More AZ (Educ.), Experience Matters (Seniors), First Things First, Ending Homelessness Advisory Committee	☒ Arizona Town Hall, Piper Academies, First Things First - Central Phoenix Regional Council, Cultural Data Project, Experience Matters, Family Support Network, Early Childhood Funders' Group, Volunteer Network	☒ Arizona Town Hall, Piper Academies, First Things First - Central Phoenix Regional Council, Cultural Data Project, Experience Matters, Family Support Network, Early Childhood Funders' Group, Volunteer Network		☒ Piper Fellows, Encore Fellows	☒ BUILD (early childhood), Experience Matters, Family Support Network, Arizona Town Hall on Arts and Culture Follow-up Meetings				☒ PAFCO, Expect More Arizona, Children's Action Alliance, Arizona Town Halls, Alliance for Audience	☒ Children's Action Alliance, PAFCO, Morrison Institute	☒ KJZZ								

\* Adapted from Holton, Ruth; CA Wellness Fdn 2004